## CMR CONFLICT COACHING MODEL

- I. Introduction: Roles, Coaching Process, Administrative Paperwork
  - a. Commend the Client for Choosing Coaching
  - b. Role Client
    - i. Good Faith
    - ii. Self Determination, as Applicable
    - iii. Develop a Focused Goal
    - iv. Move from Victim to Hero
    - v. Use Power Language
    - vi. Be Accountable to Self and Coach
  - c. Role Coach
    - i. Advocate, as Applicable
    - ii. Give Honest Feedback
    - iii. Be Accountable to Self and Client
    - iv. Keep Confidential Communications, as Applicable
    - v. Exceptions to Confidentiality, F, W, A, Security, Threats
    - vi. Not Willingly Testify for or Against in Any Forum
    - vii. Committed to Client's Growth and Progress
  - d. Coaching Process
    - i. Unpack Issues
    - ii. Distill to One Sentence
    - iii. Discuss Plan for Outcome
    - iv. Unpack Other Person's Point of View
    - v. Delivery
    - vi. Rehearse Conversation or Outcome
    - vii. Design Closure Strategy
  - e. Administrative Paperwork
    - i. Consent to Coaching
      - 1. Client responsible for His/Her Use of Coach's Use of Coach's Communication, Feedback, Consultation, and Materials
    - ii. Client and Coach Sign
- II. CMR Coaching Process
  - a. Unpack Issues
    - i. How Does Client Feel/Think?
    - ii. What Does Client Want?
    - iii. How Does Client View Situation?
    - iv. What Background Is Useful?
    - v. What Assumptions Is Client Making?
  - b. Distill to One Sentence (Goal Statement)
    - i. Use as Referral Point
    - ii. May Change During Process

- c. Discuss Plan for Outcome
  - i. Preferred Method
    - 1. Face to Face
    - 2. Email
    - 3. Letter
    - 4. Action
  - ii. Method May Change
- d. Unpack Other Person's Point of View
  - i. What would (name) Say?
  - ii. How Does (name) Feel/Think?
  - iii. What Does (name) Want?
  - iv. How Does (name) View Client?
  - v. What Assumptions Does (name) have about Situation
  - vi. What Background with (name) Is Useful?
- e. Delivery
  - i. Words
    - 1. How Will (name) Hear Message?
    - 2. Power Language
  - ii. Tone
  - iii. Body Language
  - iv. Emotion
  - v. Barriers to Goal Achievement
- f. Rehearse Conversation for Outcome
  - i. Change in Coach Role
    - 1. Provides Feedback
    - 2. Assumes Perspective of (name)
  - ii. Feedback Method Client Prefers
  - iii. Rehearse Multiple Possibilities for What (name) May Say
  - iv. Consider Possible Barriers (name) Could Raise
  - v. Keep Testing Against Goal Statement
  - vi. Measure for Productive Delivery to (name)
  - vii. What Can Client Suggest to Aid Solution/Outcome
  - viii. What Ways Can Client Assist with Solution/
- g. Design Closure Strategy
  - i. Ask Client to Recap Action Plan
  - ii. Express Appreciation to (name) using Power Language
- h. Next Steps
  - i. What Will Make This Easier For Client
  - ii. Plan for Follow-up for Feedback of Client's Plan
  - iii. Plan for Possible Future Coaching Needs
- i. Commend